

Panel Members

- Melissa Baker, Manager of Financial Strategy, South Gippsland Shire Council
- Navec Lorkin, Chief Financial Officer, Knox City Council
- Wei Chen, Chief Financial Officer, Yarra City Council

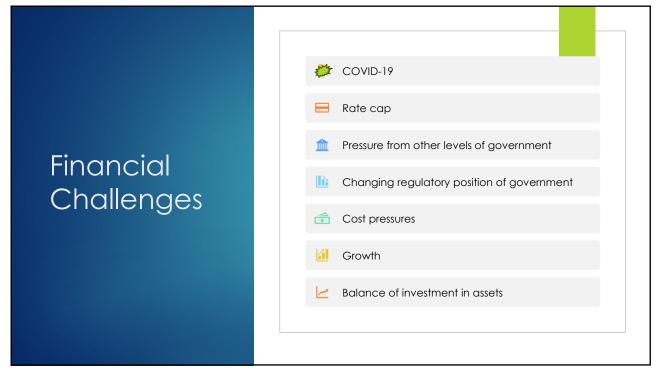


Agenda

- ► Financial Challenges
- ▶ Journey towards financial sustainability
- ▶ How to define financial sustainability
- ▶ Strategic actions towards financial sustainability
- ▶ Practical actions by 'accountants'
- Questions

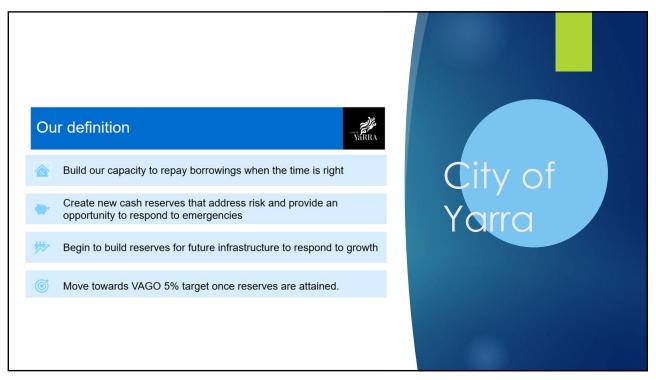


3













- How to define financial sustainability Knox
- We are on a journey
- Financial Measures and Targets specific for Knox's circumstances
- Budget Principles specific to Knox
- 2024/25 Budget process we will be further defining what is Financial Sustainability through a risk lens



Strategic actions towards financial sustainability

7 levers for change



- 1. Sustainable cash reserves & responsible borrowing
- 2. Optimise revenue
- 3. Well planned assets
- 4. Review the service landscape
- 5. Invest in transformation
- 6. Robust financial management
- 7. Prioritise advocacy and partnerships



11

Strategic actions towards financial sustainability - South Gippslands



- Lower level of Cash need to monitor carefully
- Balance Cash Result future years ensure Capital is adequately funded
- Strategic Use of Reserves
- Can borrow more!

Strategic actions towards financial sustainability – Knox City Council Knox



- Over the last two budget cycles Knox has removed over \$150M from expenditure over 10-year period.
 - Reduced capital expenditure by over \$120M
 - Reduced operating expenditure by over \$30+M
- ▶ Currently implementing Service Planning and Service Reviews

13

Practical actions by 'accountants' Employee cost control Centralise budget Fleet review post COVID Linking service planning/reviews to budgets Create a benefits register

