LG Solutions

"partners in Council's financial data"

FinPro LTFP Sessions 2020

21 October 2020

LGS – LTFP History

Some background on our LTFP:

- Our LTFP was released in 2010 & is now up to Version 12
- We now have more than **100 Councils** using our LTFP across Australia
- Specific “State versions” of our LTFP include NSW, VIC, SA, QLD and WA
- Version 12 will see the release of our “cloud” based LTFP
    - NSW Early 2021
    - Victoria mid 2021

LGS – LTFP Features

- Customised / Bespoke – to Council's own G/L, COA & reporting structures, asset classes, specific reserves

General Ledger Table

Required data

Perform Integrity Check | Update Database

Additional data if desired

				Organisational Structure				Functional Structure			GL Account Structure		
General Ledger Accour	GL Account Description	General Ledger Account & GL Account Description	Mapping Component	Level 1 (Directorate)	Level 2 (Department)	Level 3 (Function)	Level 4 (Cost Centre)	Function 1 (Costing Category)	Function 2 (Account Sub-Group 1)	Function 3 (Account Sub-Group 2)	Cost Centre	Natural Account	Task
20000.1101.0000	Mayor and Councillors - Training Expenses	20000.1101.0000 | Mayor and Council	1101	8 - Governance a	80 - Governance	853 - Governance	20000 - Mayor and	1000 - Recurrent	EXPEMP - Emplo	EXPEMPOT - Empl	20000	1101	0000
20000.1113.0000	Mayor and Councillors - Uniforms	20000.1113.0000 | Mayor and Council	1113	8 - Governance a	82 - Governance	853 - Governance	20000 - Mayor and	1000 - Recurrent	EXPEMP - Emplo	EXPEMPOT - Empl	20000	1113	0000
20000.1251.0000	Mayor and Councillors - Motor Vehicle Expenses	20000.1251.0000 | Mayor and Council	1251	8 - Governance a	80 - Governance	853 - Governance	20000 - Mayor and	1000 - Recurrent	EXPMATSV - Ma	EXPGEN - General	20000	1251	0000
20000.1360.0000	Mayor and Councillors - Contractors - Operations	20000.1360.0000 | Mayor and Council	1360	8 - Governance a	80 - Governance	853 - Governance	20000 - Mayor and	1000 - Recurrent	EXPMATSV - Ma	EXPGEN - General	20000	1360	0000
20000.1603.0000	Mayor and Councillors - Telephone Expenses	20000.1603.0000 | Mayor and Council	1603	8 - Governance a	80 - Governance	853 - Governance	20000 - Mayor and	1000 - Recurrent	EXPGEN - Gener	EXPGEN - General	20000	1603	0000
20000.1604.0000	Mayor and Councillors - Mobile Phone Expenses	20000.1604.0000 | Mayor and Council	1604	8 - Governance a	80 - Governance	853 - Governance	20000 - Mayor and	1000 - Recurrent	EXPGEN - Gener	EXPGEN - General	20000	1604	0000
20000.1608.0000	Mayor and Councillors - 4G Connection Expenses	20000.1608.0000 | Mayor and Council	1608	8 - Governance a	80 - Governance	853 - Governance	20000 - Mayor and	1000 - Recurrent	EXPGEN - Gener	EXPGEN - General	20000	1608	0000
20000.1808.0000	Mayor and Councillors - Advertising	20000.1808.0000 | Mayor and Council	1808	8 - Governance a	80 - Governance	853 - Governance	20000 - Mayor and	1000 - Recurrent	EXPGEN - Gener	EXPGEN - General	20000	1808	0000
20000.1810.0000	Mayor and Councillors - Councillor Education	20000.1810.0000 | Mayor and Council	1810	8 - Governance a	80 - Governance	853 - Governance	20000 - Mayor and	1000 - Recurrent	EXPGEN - Gener	EXPGEN - General	20000	1810	0000
20000.1815.0000	Mayor and Councillors - Internet Communication Expe	20000.1815.0000 | Mayor and Council	1815	8 - Governance a	80 - Governance	853 - Governance	20000 - Mayor and	1000 - Recurrent	EXPGEN - Gener	EXPGEN - General	20000	1815	0000
20000.1817.0000	Mayor and Councillors - Meeting & Workshop Expens	20000.1817.0000 | Mayor and Council	1817	8 - Governance a	80 - Governance	853 - Governance	20000 - Mayor and	1000 - Recurrent	EXPGEN - Gener	EXPGEN - General	20000	1817	0000
20000.1818.0000	Mayor and Councillors - Council & Committee Meeting	20000.1818.0000 | Mayor and Council	1818	8 - Governance a	80 - Governance	853 - Governance	20000 - Mayor and	1000 - Recurrent	EXPGEN - Gener	EXPGEN - General	20000	1818	0000
20000.1819.0000	Mayor and Councillors - Memberships, Subscriptions	20000.1819.0000 | Mayor and Council	1819	8 - Governance a	80 - Governance	853 - Governance	20000 - Mayor and	1000 - Recurrent	EXPGEN - Gener	EXPGEN - General	20000	1819	0000

Council's general ledger/budget accounts

Mapping component (to map Council's accounts to LTFP global item structure)

Council's organisational structure (up to 6 levels)

Council's functional structure (up to 6 levels)

Account structure (up to 4 components)

- Implementation – data collection files etc makes it a structured process

- LTFP comes "ready to go"

LGS – LTFP Features

- Primary Financial Statements in Statutory format calculated automatically (Income Statement, Balance Sheet, Cash Flow Statement, Equity Statement & Statement of Capital Works)

VIC Demo Council
10 Year Financial Plan for the Years ending 30 June 2031
INCOME STATEMENT - GENERAL FUND
Scenario: <Enter scenario name...>

	Actuals 2019/20 $	Current Year 2020/21 $	Projected Years 2021/22 $	2022/23 $	2023/24 $	2024/25 $	2025/26 $	2026/27 $	2027/28 $	2028/29 $	2029/30 $	2030/31 $
Income												
Rates & Charges	46,973,000	49,721,631	53,142,062	56,458,651	60,211,563	64,294,200	68,632,904	73,233,574	78,102,250	83,139,111	88,399,606	21,813,696
Statutory Fees & Fines	1,025,000	966,500	1,265,881	1,336,999	1,410,208	1,463,482	1,518,886	1,576,507	1,632,918	1,695,167	1,759,906	1,795,104
User Fees	5,879,000	6,614,361	8,283,323	8,880,298	9,476,347	10,082,365	18,271,854	19,301,678	20,647,681	21,595,337	22,322,985	22,881,060
Grants - Operating	13,649,000	12,304,207	12,466,935	13,561,002	14,564,419	15,675,653	16,231,807	16,813,081	17,424,732	18,049,280	18,832,543	19,208,703
Grants - Capital	2,444,000	9,183,125	6,780,000	1,255,000	1,650,000	4,675,000	4,565,000	1,065,000	1,065,000	1,065,000	1,065,000	-
Contributions - Monetary	3,722,000	4,764,922	4,172,876	4,736,955	4,950,206	8,880,907	12,733,026	13,321,753	18,121,668	18,025,083	18,025,083	40,000
Contributions - Non-Monetary	17,461,000	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000
Net Gain/(Loss) on Disposal of Assets	(3,734,000)	-	-	-	-	-	-	-	-	-	-	-
Fair Value Adjustments for Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Share of net profits (or loss) of associates and joint ventures	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	1,965,000	1,958,972	1,876,730	1,870,260	1,989,710	2,103,212	2,340,438	2,665,898	3,146,825	3,788,443	4,381,786	1,432,537
Total Income	**89,284,000**	**97,513,718**	**99,987,807**	**100,099,165**	**106,252,453**	**119,174,818**	**136,293,914**	**139,977,491**	**152,141,074**	**159,357,421**	**166,786,909**	**79,171,099**
Expenses												
Employee Costs	28,546,000	30,242,351	33,658,504	36,274,048	38,702,301	40,209,205	46,023,882	50,754,435	54,333,605	56,749,586	59,479,993	61,560,066
Materials & Services	27,658,000	24,156,699	24,309,304	25,298,460	26,208,639	27,952,872	31,441,295	32,547,208	33,799,907	36,110,453	37,086,339	37,781,622
Bad & Doubtful Debts	90,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Depreciation	12,478,000	12,989,799	13,800,000	14,600,000	15,500,000	16,400,000	17,300,000	18,300,000	19,400,000	20,600,000	21,800,000	-
Amortisation - ROU assets	690,000	716,427	716,427	716,427	716,427	716,427	716,427	716,427	716,427	716,427	716,427	716,427
Amortisation - Intangible assets	-	388,000	528,000	422,000	550,000	555,000	507,000	462,000	462,000	436,000	292,000	-
Borrowing Costs	681,000	716,319	701,652	651,575	494,040	480,760	501,068	481,231	408,294	333,139	255,697	182,056
Finance Costs - Lease Liabilities	101,000	264,612	241,215	216,993	191,702	165,516	138,328	110,099	80,791	50,362	18,769	1,122
Other Expenses	1,803,000	1,663,975	1,919,538	2,071,004	2,115,800	2,189,866	2,282,114	2,331,479	2,385,957	2,445,312	2,503,753	2,503,753
Total Expenses	**72,047,000**	**71,140,182**	**75,876,640**	**80,252,517**	**84,480,908**	**88,671,646**	**98,912,114**	**105,704,879**	**111,588,980**	**117,443,279**	**122,154,979**	**102,747,047**
Surplus / (Deficit) for the year	**17,237,000**	**26,373,536**	**24,111,166**	**19,846,648**	**21,771,545**	**30,503,172**	**37,381,800**	**34,272,612**	**40,552,094**	**41,914,142**	**44,631,929**	**(23,575,948)**
Other Comprehensive Income												
Items that will not be reclassified to surplus or deficit in future periods												
Net Asset Revaluation Increment/(Decrement)	41,163,000	-	-	-	-	-	-	-	-	-	-	-
Share of Other Comprehensive Income of Associates & Joint Ventures	-	-	-	-	-	-	-	-	-	-	-	-
Other	120,000	-	-	-	-	-	-	-	-	-	-	-
Items that may be reclassifed to surplus or deficit in future periods												
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Other Comprehensive Income	**41,283,000**	-	-	-	-	-	-	-	-	-	-	-
Total Comprehensive Result	**58,520,000**	**26,373,536**	**24,111,166**	**19,846,648**	**21,771,545**	**30,503,172**	**37,381,800**	**34,272,612**	**40,552,094**	**41,914,142**	**44,631,929**	**(23,575,948)**

VIC Demo Council
10 Year Financial Plan for the Years ending 30 June 2031
BALANCE SHEET - GENERAL FUND
Scenario: <Enter scenario name...>

	Actuals 2019/20 $	Current Year 2020/21 $	2021/
ASSETS			
Current Assets			
Cash & Cash Equivalents	28,136,000	39,731,745	36,678,73
Trade & Other Receivables	7,913,000	8,853,422	9,088,38
Other Financial Assets	29,000,000	39,119,985	39,119,98
Inventories	150,000	180,790	183,23
Non-current assets classified as "Held for Sale"	-	-	
Other Assets	1,953,000	1,420,383	1,604,53
Total Current Assets	67,152,000	89,306,324	86,674,87
Non-Current Assets			
Cash & Cash Equivalents	-	-	
Trade & Other Receivables	-	-	
Other Financial Assets	10,125,000	5,015	5,01
Inventories	-	-	
Investments in Associates & Joint Ventures		-	
Property, Infrastructure, Plant & Equipment	541,165,000	579,416,747	602,388,74
Right of use assets	2,410,000	1,693,573	977,14
Investment Property	-	-	
Intangible Assets	156,000	824,000	1,406,00
Non-current assets classified as "Held for Sale"	-	-	
Other Assets	-	-	
Total Non-Current Assets	553,856,000	581,939,335	604,776,90
TOTAL ASSETS	**621,008,000**	**671,245,659**	**691,451,78**
LIABILITIES			
Current Liabilities			
Bank Overdraft	-	-	
Trade & Other Payables	5,212,000	7,169,512	7,322,82
Trust Funds & Deposits	5,226,000	-	
Unearned Income	7,908,000	27,251,824	20,333,94
Provisions	7,395,000	7,376,943	5,163,82
Interest-Bearing Liabilities	1,916,000	2,374,030	6,766,89
Lease Liabilities	715,000	1,124,328	1,207,37
Total Current Liabilities	28,372,000	45,296,637	40,794,86
Non-Current Liabilities			
Bank Overdraft	-	-	
Trade & Other Payables	-	-	
Trust Funds & Deposits	-	5,226,000	5,226,00

Last year actuals (from Council's audited FinStats)

Current year budget

10 year forecast

LGS – LTFP Features

- Annual forecast drivers (global %, individual %, population % and $ amounts recurrent & one-off)
  - Global % attached to LTFP global items
  - This will index every ledger account mapped to the item

VIC Demo Council
10 Year Financial Plan for the Years ending 30 June 2031
Global income and expenditure changes - General Fund
Scenario: <Enter scenario name…>

Update Database

Hide/unhide index columns from consolidated file

Global Indexation changes can be overridden in this workfile for "General Fund".

		2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
Operating Income											
Rates & Charges - General Rates - Residential		2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%
Rates & Charges - General Rates - Other		8.50%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Rates & Charges - Municipal charge		2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%
Rates & Charges - Other 1	(Rates sample 1)	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%
Rates & Charges - Other 2											
Rates & Charges - Other 3											
Statutory Fees & Fines - Infringements & Costs		2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Statutory Fees & Fines - Other 1		2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%

LGS – LTFP Features

- Annual forecast drivers (global %, individual % & $ amounts, recurrent & one-off, population %)
  - All drivers are repeated for 10 years
  - Global indexation (flowing through from global indexation matrix) can be turned on/off for each ledger account
  - All driver amounts sum to Revised Budget

Clear data without writing to database | Write data to database | Display Selection Criterias used | Unhide "Comment" columns | Overall check:

Full GL Acct number	G/L Account Number & Description	Global Change Item / Reserve Name	Capital Proj. Number/Ref.	apply to line item global %	Pop. %	Glob. %	Global $	G/L %	G/L $	G/L $ recurrent	G/L $ one off	Pop. %	Population $	revised
							Changes in 2021/22							
Operating Income														
21000.4200.0000	21000.4200.0000 | Executive Management - Fines	Statutory Fees & Fines - Infringements & Costs				2.00%	-		-				-	-
21000.4500.0000	21000.4500.0000 | Executive Management - Reimbursements	Other Income - Other 1				2.50%	-		-				-	-
21050.4331.0000	21050.4331.0000 | 5 For Our Families Project - Department of Socia	Operating Grants - Non-recurrent - State Government				2.00%	-		-				-	-
Total Operating Income														-
Operating Expenditure														
21000.1001.0000	21000.1001.0000 | Executive Management - Salaries	Employee Costs - Wages & Salaries				3.50%	13,083	2.0%	7,476				-	394,364
21000.1003.0000	21000.1003.0000 | Executive Management - Salary On Costs	Employee Costs - Wages & Salaries				3.50%	1,668		-	983			-	50,305
21000.1101.0000	21000.1101.0000 | Executive Management - Training Expenses	Materials & Services - Other 1					-		-		5,000		-	8,000
21000.1113.0000	21000.1113.0000 | Executive Management - Uniforms	Other Expenses - Other 1												
21000.1251.0000	21000.1251.0000 | Executive Management - Motor Vehicle Expenses	Materials & Services - Materials & Services			yes	2.00%	438	2.1%	460			5.00%	1,095	23,893
21000.1301.0000	21000.1301.0000 | Executive Management - Consultants	Materials & Services - Consultants				2.00%	400		-				-	20,400
21000.1303.0000	21000.1303.0000 | Executive Management - Legal Consultants	Materials & Services - Consultants				2.00%	-		-				-	-
21000.1320.0000	21000.1320.0000 | Executive Management - Non Staff Budget Initiati	Materials & Services - Other 1					-		-				-	-
21000.1407.0000	21000.1407.0000 | Executive Management - Printing & Stationery	Materials & Services - Materials & Services				2.00%	10		-				-	510
21000.1604.0000	21000.1604.0000 | Executive Management - Mobile Phone Expenses	Materials & Services - Utilities				3.50%	35		-				-	1,035
21000.1817.0000	21000.1817.0000 | Executive Management - Meeting & Workshop Ex	Materials & Services - Materials & Services		no			-		-				-	4,000
21000.1819.0000	21000.1819.0000 | Executive Management - Memberships, Subscrip	Materials & Services - Materials & Services				2.00%	12		-				-	632
21000.1820.0000	21000.1820.0000 | Executive Management - Photocopier Expenses	Materials & Services - Materials & Services				2.00%	200		-				-	10,200
21000.1830.0000	21000.1830.0000 | Executive Management - Administration-Other Ex	Materials & Services - Other 1					-		-				-	200
21000.1861.0000	21000.1861.0000 | Executive Management - Leases	Materials & Services - Other 1					-		-				-	-
21000.1866.0000	21000.1866.0000 | Executive Management - Travel & Accommodatio	Materials & Services - Materials & Services				2.00%	50		-				-	2,550
21000.1878.0000	21000.1878.0000 | Executive Management - IT Hardware and Servic	Materials & Services - Materials & Services				2.00%	-		-				-	-
21050.1301.0000	21050.1301.0000 | 5 For Our Families Project - Consultants	Materials & Services - Consultants				2.00%	-		-		-		-	-
21050.1817.0000	21050.1817.0000 | 5 For Our Families Project - Meeting & Workshop	Materials & Services - Materials & Services				2.00%	-		-				-	-
Total Operating Expenditure														**516,089**

LGS – LTFP Features

- Scenario analysis
  - “Before” and “After” scenario names
  - View impacts of changes on headline figures
  - Charts will be updated to 2 bars/lines

VIC Demo Council
10 Year Financial Plan for the Years ending 30 June 2031
SCENARIOS - GENERAL FUND
Scenario: Original plus XYZ capital project

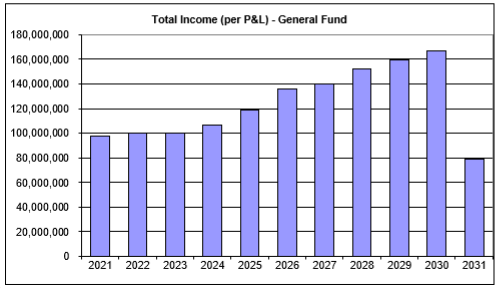
New Scenario (After): Original plus XYZ capital project
Old Scenario (Before): Original Budget

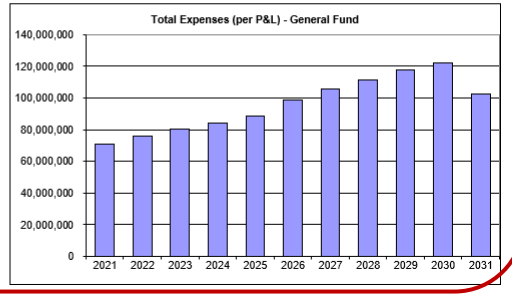
Reset Scenario | Hide Icon Columns

Headline Figure / KPI	Scenario	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
Rates & Charges	After	49,721,631	53,142,062	56,458,651	60,211,563	64,294,200	68,632,904	73,233,574	78,102,250	83,139,111	88,399,606	21,813,696
	Before	49,721,631	53,142,062	56,458,651	60,211,563	64,294,200	68,632,904	73,233,574	78,102,250	83,139,111	88,399,606	21,813,696
Statutory Fees & Fines	After	966,500	1,265,881	1,336,999	1,410,208	1,463,482	1,518,886	1,576,507	1,632,918	1,695,167	1,759,906	1,795,104
	Before	966,500	1,265,881	1,336,999	1,410,208	1,463,482	1,518,886	1,576,507	1,632,918	1,695,167	1,759,906	1,795,104
User Fees	After	6,614,361	8,283,323	9,035,298	9,635,222	10,245,212	18,438,772	19,472,769	20,823,049	21,775,090	22,507,231	23,069,912
	Before	6,614,361	8,283,323	8,880,298	9,476,347	10,082,365	18,271,854	19,301,678	20,647,681	21,595,337	22,322,985	22,881,060
Grants - Operating	After	12,304,207	12,466,935	13,561,002	14,564,419	15,675,653	16,231,807	16,813,081	17,424,732	18,049,280	18,832,543	19,208,703
	Before	12,304,207	12,466,935	13,561,002	14,564,419	15,675,653	16,231,807	16,813,081	17,424,732	18,049,280	18,832,543	19,208,703
Grants - Capital	After	9,183,125	7,280,000	1,255,000	1,650,000	4,675,000	4,565,000	1,065,000	1,065,000	1,065,000	1,065,000	-
	Before	9,183,125	6,780,000	1,255,000	1,650,000	4,675,000	4,565,000	1,065,000	1,065,000	1,065,000	1,065,000	-
Contributions - Monetary	After	4,764,922	4,172,876	4,736,955	4,950,206	8,880,907	12,733,026	13,321,753	18,121,668	18,025,083	18,025,083	40,000
	Before	4,764,922	4,172,876	4,736,955	4,950,206	8,880,907	12,733,026	13,321,753	18,121,668	18,025,083	18,025,083	40,000
Contributions - Non-Monetary	After	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000
	Before	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000

Before enabling scenario

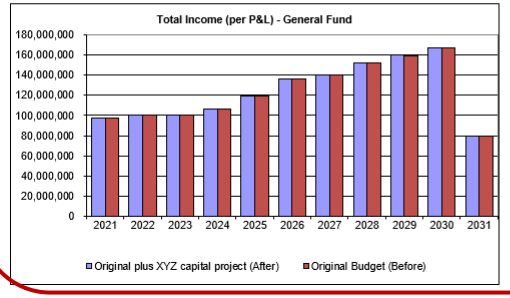
VIC Demo Council
10 Year Financial Plan for the Years ending 30 June 2031
CHARTS - 11 YEARS FIXED - GENERAL FUND
Scenario: <Enter scenario name...>
Income Statement Charts

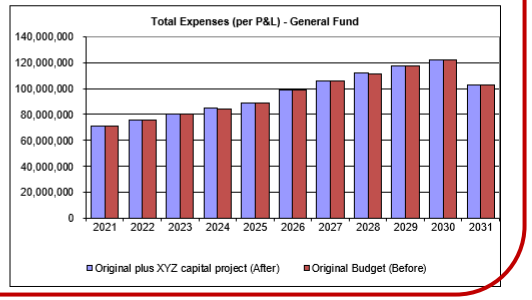




After enabling scenario

VIC Demo Council
10 Year Financial Plan for the Years ending 30 June 2031
CHARTS - 11 YEARS FIXED - GENERAL FUND
Scenario: Original plus XYZ capital project
Income Statement Charts





LGS – LTFP Features

- Transparency – workings tabs (e.g. how the Income Statement or Balance Sheet line items are calculated)

VIC Demo Council												
10 Year Financial Plan for the Years ending 30 June 2031												
INCOME STATEMENT - GENERAL FUND - WORKINGS		Current Year	Projected Years									
Scenario: Original plus XYZ capital project		2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
		$	$	$	$	$	$	$	$	$	$	$
Rates & Charges												
Budgeted in database												
Rates & Charges - General Rates - Residential		34,542,575	36,546,783	39,056,211	41,852,163	45,094,461	48,563,087	52,263,131	56,199,802	60,378,422	64,651,062	(0)
Rates & Charges - General Rates - Other		7,900,808	8,797,377	9,293,798	9,823,862	10,388,578	10,977,735	11,592,067	12,232,329	12,899,299	13,586,278	13,993,866
Rates & Charges - Municipal charge		6,095,748	6,232,902	6,373,143	6,516,538	6,663,160	6,813,082	6,966,376	7,123,119	7,283,390	7,447,266	7,614,829
Rates & Charges - Other 1 (Rates sample 1)		1,182,500	1,565,000	1,735,500	2,019,000	2,148,000	2,279,000	2,412,000	2,547,000	2,578,000	2,715,000	205,000
Rates & Charges - Other 2		-	-	-	-	-	-	-	-	-	-	-
Rates & Charges - Other 3		-	-	-	-	-	-	-	-	-	-	-
Internal Income - included in Rates & Charges Income		-	-	-	-	-	-	-	-	-	-	-
Subtotal - Budgeted		49,721,631	53,142,062	56,458,651	60,211,563	64,294,200	68,632,904	73,233,574	78,102,250	83,139,111	88,399,606	21,813,696
LTFP Adjustments												
Recurring Income associated with Major Projects	Major Projects Summary	-	-	-	-	-	-	-	-	-	-	-
Recurring Income Reduction associated with Major Projects	Major Projects Summary	-	-	-	-	-	-	-	-	-	-	-
Subtotal - LTFP Adjustments		-	-	-	-	-	-	-	-	-	-	-
Total Rates & Charges		49,721,631	53,142,062	56,458,651	60,211,563	64,294,200	68,632,904	73,233,574	78,102,250	83,139,111	88,399,606	21,813,696

VIC Demo Council													
10 Year Financial Plan for the Years ending 30 June 2031													
BALANCE SHEET - GENERAL FUND - WORKINGS	Actuals	Current Year	Projected Years										
Scenario: <Enter scenario name...>	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	$	$	$	$	$	$	$	$	$	$	$	$
CURRENT ASSETS												
Trade & Other Receivables												
Rates Debtors - Current												
Base: Rates & Charges income (Note 3) less one-off income		49,721,631	53,142,062	56,458,651	60,211,563	64,294,200	68,632,904	73,233,574	78,102,250	83,139,111	88,399,606	21,813,696
Rates Debtors - Current % (Target % Tab)		9.49%	9.00%	9.00%	8.50%	8.50%	8.00%	8.00%	9.49%	9.49%	9.49%	9.49%
Rates Debtors - Current		4,716,098	4,782,786	5,081,279	5,117,983	5,465,007	5,490,632	5,858,686	5,000,000	4,500,000	4,000,000	3,500,000
Add/(Less): Non-Cash movements per Budget Summary		-	-	-	-	-	-	-	-	-	-	-
Add/(Less): Cummulative Non-Cash movements per Budget Summary			-	-	-	-	-	-	-	-	-	-
Total Rates Debtors - Current	4,715,000	4,716,098	4,782,786	5,081,279	5,117,983	5,465,007	5,490,632	5,858,686	5,000,000	4,500,000	4,000,000	3,500,000
Rates Debtors - Current movement		1,098	66,687	298,493	36,704	347,024	25,625	368,054	(858,686)	(500,000)	(500,000)	(500,000)

LGS – LTFP Features

- Flexibility in Balance Sheet –non-budgeted items (e.g. receivables, payables) will be calculated using historical averages but can be targeted via $'s or %'s

VIC Demo Council 10 Year Financial Plan for the Years ending 30 June 2031 Target % for Balance sheet amounts & ratios - General Fund Scenario: <Enter scenario name…>		2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	
Current Assets																	
Trade & Other Receivables																	
Rates Debtors - Current	Historical / Average of historical	10.36%	8.55%	8.97%	10.06%	9.49%	9.49%	9.49%	9.49%	9.49%	9.49%	9.49%	9.49%	9.49%	9.49%	9.49%	Base: Rates & Charges income (Note 3) less one-off income
	Target						*9.00%*	*9.00%*	*8.50%*	*8.50%*	*8.00%*	*8.00%*					
	Used in Model					9.49%	9.00%	9.00%	8.50%	8.50%	8.00%	8.00%	9.49%	9.49%	9.49%	9.49%	
													5,000,000	*4,500,000*	*4,000,000*	*3,500,000*	
						If an amount has been entered, this will be used as closing balance in the Balance Sheet.											

Historical average **Target via %** **Target via $ amount**

VIC Demo Council 10 Year Financial Plan for the Years ending 30 June 2031 BALANCE SHEET - GENERAL FUND - WORKINGS Scenario: <Enter scenario name…>	Actuals 2019/20 $	Current Year 2020/21 $	Projected Years 2021/22 $	2022/23 $	2023/24 $	2024/25 $	2025/26 $	2026/27 $	2027/28 $	2028/29 $	2029/30 $	2030/31 $
CURRENT ASSETS												
Trade & Other Receivables												
Rates Debtors - Current												
Base: Rates & Charges income (Note 3) less one-off income		49,721,631	53,142,062	56,458,651	60,211,563	64,294,200	68,632,904	73,233,574	78,102,250	83,139,111	88,399,606	21,813,696
Rates Debtors - Current % (Target % Tab)		9.49%	9.00%	9.00%	8.50%	8.50%	8.00%	8.00%	9.49%	9.49%	9.49%	9.49%
Rates Debtors - Current		4,716,098	4,782,786	5,081,279	5,117,983	5,465,007	5,490,632	5,858,686	5,000,000	4,500,000	4,000,000	3,500,000
Add/(Less): Non-Cash movements per Budget Summary		-	-	-	-	-	-	-	-	-	-	-
Add/(Less): Cummulative Non-Cash movements per Budget Summary			-	-	-	-	-	-	-	-	-	-
Total Rates Debtors - Current	4,715,000	4,716,098	4,782,786	5,081,279	5,117,983	5,465,007	5,490,632	5,858,686	5,000,000	4,500,000	4,000,000	3,500,000
Rates Debtors - Current movement		1,098	66,687	298,493	36,704	347,024	25,625	368,054	(858,686)	(500,000)	(500,000)	(500,000)

LGS – LTFP Features

- CAPEX can be aligned with the Asset Management Plan (including funding sources) – this will populate the Statement of Capital Works

VIC Demo Council
10 Year Financial Plan for the Years ending 30 June 2031
CAPITAL WORKS - PROGRAM - GENERAL FUND
Scenario: Original plus XYZ capital project

Note: Do NOT enter Acquisitions/Developments of Inventory assets held for resale or Investment Property here
This listing is for Infrastructure, Property, Plant & Equipment only that is included in the database!!

Project	Program	Asset Class	Priority	Construction Type: New, Renewal, Expansion, Upgrade)	Year proposed	Project changed to Year	Exclude Project	Proposed Budget	Default start year	Start year delayed by number of years	Amended start year	Number of years of maintenance
	Reconciling line for 2020/21			New	2020/21			-				
	Reconciling line for 2021/22			New	2021/22							
	Reconciling line for 2022/23			New	2022/23			-				
	Reconciling line for 2023/24			New	2023/24			-				
	Reconciling line for 2024/25			New	2024/25			-				
	Reconciling line for 2025/26			New	2025/26			-				
	Reconciling line for 2026/27			New	2026/27			-				
	Reconciling line for 2027/28			New	2027/28			-				
	Reconciling line for 2028/29			New	2028/29			-				
	Reconciling line for 2029/30			New	2029/30			-				
	Reconciling line for 2030/31			New	2030/31			12,000,000				
		Buildings - Non Specialised		Renewal	2020/21			5,625	2021/22		2021/22	
		Buildings - Non Specialised		New	2020/21			80,000	2021/22		2021/22	
		Roads		Renewal	2020/21			3,384,076	2021/22		2021/22	
		Roads		New	2020/21			1,210,000	2021/22		2021/22	
		Roads		Upgrade	2020/21			3,080,000	2021/22		2021/22	
		Roads		Expansion	2020/21			300,000	2021/22		2021/22	
		Footways & Cycleways		New	2020/21			753,000	2021/22		2021/22	
		Bridges		Renewal	2020/21			300,000	2021/22		2021/22	
		Drainage		Upgrade	2020/21			20,000	2021/22		2021/22	
		Drainage		Expansion	2020/21							

VIC Demo Council
10 Year Financial Plan for the Years ending 30 June 2031
STATEMENT OF CAPITAL WORKS - GENERAL FUND
Scenario: Original plus XYZ capital project

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	$	$	$	$	$	$	$	$	$	$	$	$
Infrastructure												
Roads	2,209,000	18,254,076	11,490,000	10,460,000	10,800,000	6,752,000	6,752,000	6,752,000	6,752,000	6,752,000	6,752,000	-
Bridges	447,000	1,110,000	640,000	540,000	540,000	740,000	740,000	740,000	740,000	740,000	740,000	-
Footpaths & Cycleways	938,000	3,863,000	3,500,000	3,500,000	3,500,000	2,485,000	2,485,000	2,485,000	2,485,000	2,485,000	2,485,000	-
Drainage	219,000	3,120,000	3,050,000	3,050,000	3,050,000	3,100,000	3,100,000	3,100,000	3,100,000	3,100,000	3,100,000	-
Recreational, Leisure & Community Facilities	3,175,000	4,478,454	3,480,000	3,100,000	2,429,000	800,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	-
Waste Management	699,000	7,325,500	3,083,000	-	2,334,000	1,320,000	1,368,000	-	1,320,000	-	-	-
Parks, Open Space & Streetscapes	990,000	6,288,700	647,500	205,000	560,000	60,000	60,000	60,000	60,000	60,000	60,000	-
Aerodromes	-	-	-	-	-	-	-	-	-	-	-	-
Off Street Car Parks	12,000	-	-	-	450,000	-	-	-	-	-	-	-
Other Infrastructure	216,000	200,000	515,000	345,000	225,000	8,067,000	9,135,000	14,003,000	15,003,000	15,503,000	17,503,000	-
Total Infrastructure (excluding WIP)	8,905,000	44,639,730	26,405,500	21,200,000	23,888,000	23,324,000	24,740,000	28,240,000	30,560,000	29,740,000	31,740,000	-

LGS – LTFP Features

- Major Projects – easily view the impact of proposed projects (currently not included in Council's ordinary budget)

VIC Demo Council
10 Year Financial Plan for the Years ending 30 June 2031
MAJOR PROJECTS - PROGRAM - GENERAL FUND
Scenario: Original plus XYZ capital project

Note: Do NOT enter Acquisitions/Developments of Real Estate assets held for resale or Investment Property here.
This listing is for Infrastructure, Property, Plant & Equipment only that is NOT included in the database!!
Therefore, any entries in this list are treated ADDITIONALLY to the database amounts!!

Project	Expenditure Type	Program	Asset Class	Priority	Construction Type: New, Renewal, Expansion, Upgrade)	Year proposed	Project changed to Year	Include Project	Proposed Budget	Reserve 1 Name	Reserve 1 Amount	Reserve 2 Name	Reserve 2 Amount	Reserve 3 Name	Reserve 3 Amount	Loans Amount (new Loans)	Operating Grants Amount	Capital Grants Amount	Monetary Contribution Amount	Non-Monetary Contribution Amount	General Revenue Amount
New Aquatic Centre	Capital		Recreational, Leisure & Community		New	2021/22		yes	5,000,000	External - Community Development	1,200,000							500,000			3,300,000

VIC Demo Council
10 Year Financial Plan for the Years ending 30 June 2031
MAJOR PROJECTS - PROGRAM - GENERAL FUND
Scenario: Original plus XYZ capital project

				Lifecycle (i.e. when recurrent income/expenses occur)				1. Recurring Income						2. Income Reduction						3. Recurring Expenditure		4. Expenditure Saving	
Project	Expenditure Type	Program	Asset Class	Default start year	Start year delayed by number of years	Amended start year	Number of years of lifecycle costs	Rates & Charges	Statutory Fees & Fines	User Charges	Operating Grants	Monetary Contributions	Other Revenue	Rates & Charges	Statutory Fees & Fines	User Charges	Operating Grants	Monetary Contributions	Other Revenue	Employee Costs	Materials & Contracts	Employee Costs	Materials & Contracts
New Aquatic Centre	Capital		Recreational, Leisure & Community	2022/23		2022/23				155,000			25,000							180,000	53,000		

Project	Expenditure Type	Program	Asset Class	Start year for depreciation	Default depreciation rate	Default depreciation rate changed for project	Depreciation rate used	Depreciation amount in 2021/22	Depreciation amount in 2022/23	Depreciation amount in 2023/24	Depreciation amount in 2024/25	Depreciation amount in 2025/26	Depreciation amount in 2026/27	Depreciation amount in 2027/28	Depreciation amount in 2028/29	Depreciation amount in 2029/30	Depreciation amount in 2030/31
New Aquatic Centre	Capital		Recreational, Leisure & Community	2022/23	6.25%		6.25%		312,500	312,500	312,500	312,500	312,500	312,500	312,500	312,500	312,500

Project	Expenditure Type	Program	Asset Class	Default start year for maintenance	Maintenance start year delayed by number of years	Maintenance starts in year	Number of years of maintenance	Default maintenance rate	Default maintenance rate changed for project	Maintenance rate used	Maintenance amount in 2021/22	Maintenance amount in 2022/23	Maintenance amount in 2023/24	Maintenance amount in 2024/25	Maintenance amount in 2025/26	Maintenance amount in 2026/27	Maintenance amount in 2027/28	Maintenance amount in 2028/29	Maintenance amount in 2029/30	Maintenance amount in 2030/31
New Aquatic Centre	Capital		Recreational, Leisure & Community	2022/23	2	2024/25		3.50%	2.70%	2.70%				135,000	135,000	135,000	135,000	135,000	135,000	135,000

LGS – LTFP Features

- Calculation of Financial Performance and Financial Sustainability Capacity Indicators (including detailed workings)

VIC Demo Council
10 Year Financial Plan for the Years ending 30 June 2031
FINANCIAL PERFORMANCE INDICATORS - GENERAL FUND
Scenario: Original plus XYZ capital project

	Past Years				Current Year	Projected Years									
	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
Financial Performance Indicators															
Adjusted Underlying Result					2.20%	3.60%	3.31%	4.59%	6.17%	8.21%	7.56%	8.32%	8.97%	10.47%	-53.27%
Working Capital					197.16%	197.97%	345.47%	331.59%	314.61%	340.13%	644.49%	701.56%	838.47%	836.98%	777.40%
Unrestricted Cash	Select if Financial Assets included:			yes	126.96%	114.26%	142.14%	133.15%	131.84%	132.76%	199.90%	192.47%	224.20%	222.77%	124.68%
Loans and Borrowings (compared to Rates)	Select if Other Charges included:				32.09%	36.97%	30.08%	26.45%	26.43%	25.82%	20.81%	16.23%	12.06%	8.28%	22.78%
Loans and Borrowings Repayments (compared to Rates)					6.23%	6.33%	13.83%	6.13%	4.74%	4.96%	4.07%	3.82%	3.58%	3.37%	10.92%
Indebtedness					49.47%	43.66%	39.49%	32.31%	34.36%	25.61%	25.47%	19.59%	16.08%	9.35%	18.81%
Asset Renewal					136.08%	75.67%	62.44%	76.92%	74.79%	85.17%	99.40%	98.92%	95.64%	94.97%	0.00%
Rates Concentration					66.73%	65.53%	65.57%	65.38%	65.43%	61.29%	61.66%	61.82%	62.19%	62.55%	32.08%
Rates Effort					0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure Level					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Revenue Level					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Workforce Turnover					0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

VIC Demo Council
10 Year Financial Plan for the Years ending 30 June 2031
FINANCIAL PERFORMANCE INDICATORS - GENERAL FUND
Scenario: Original plus XYZ capital project

	Past Years				Current Year	Projected Years									
	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
Workings															
Financial Performance Indicators															
Adjusted Underlying Result															
Adjusted Underlying Surplus (or Deficit)					**1,600,489**	**2,833,290**	**2,766,169**	**4,082,658**	**5,858,776**	**8,885,447**	**8,687,661**	**10,167,325**	**11,626,018**	**14,343,827**	**(35,878,985)**
Adjusted Underlying Revenue					**72,740,671**	**78,709,931**	**83,462,210**	**89,011,747**	**94,983,023**	**108,254,729**	**114,854,424**	**122,223,060**	**129,541,082**	**136,975,789**	**67,350,412**
Numerator:															
Adjusted Underlying Revenue					72,740,671	78,709,931	83,462,210	89,011,747	94,983,023	108,254,729	114,854,424	122,223,060	129,541,082	136,975,789	67,350,412
less:															
Total Expenditure					(71,140,182)	(75,876,640)	(80,696,041)	(84,929,089)	(89,124,248)	(99,369,282)	(106,166,763)	(112,055,735)	(117,915,065)	(122,631,962)	(103,229,397)
Total					**1,600,489**	**2,833,290**	**2,766,169**	**4,082,658**	**5,858,776**	**8,885,447**	**8,687,661**	**10,167,325**	**11,626,018**	**14,343,827**	**(35,878,985)**
Denominator:															
Total Income					97,513,718	100,487,807	100,279,165	106,436,953	119,363,930	136,487,755	140,176,177	152,344,728	159,566,165	167,000,872	79,390,412
less:															
Non-recurrent grants used to fund capital expenditure					(8,008,125)	(5,605,000)	(80,000)	(475,000)	(3,500,000)	(3,500,000)	-	-	-	-	-
Non-monetary asset contributions					(12,000,000)	(12,000,000)	(12,000,000)	(12,000,000)	(12,000,000)	(12,000,000)	(12,000,000)	(12,000,000)	(12,000,000)	(12,000,000)	(12,000,000)
Contributions to fund capital expenditure from sources other than those referred to above					(4,764,922)	(4,172,876)	(4,736,955)	(4,950,206)	(8,880,907)	(12,733,026)	(13,321,753)	(18,121,668)	(18,025,083)	(18,025,083)	(40,000)
Total					**72,740,671**	**78,709,931**	**83,462,210**	**89,011,747**	**94,983,023**	**108,254,729**	**114,854,424**	**122,223,060**	**129,541,082**	**136,975,789**	**67,350,412**

LGS – LTFP Features

- Setting indicator benchmarks (also displayed in charts) and visual comparison to calculated indicators

VIC Demo Council
10 Year Financial Plan for the Years ending 30 June 2031
KPI Benchmark Targets - General Fund
Scenario: Original plus XYZ capital project

		2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
Council's Target Benchmarks												
Financial Performance Indicators												
Adjusted Underlying Result	min amber: General Fund											
	min green: General Fund	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
	max green: General Fund											
	max amber:General Fund											

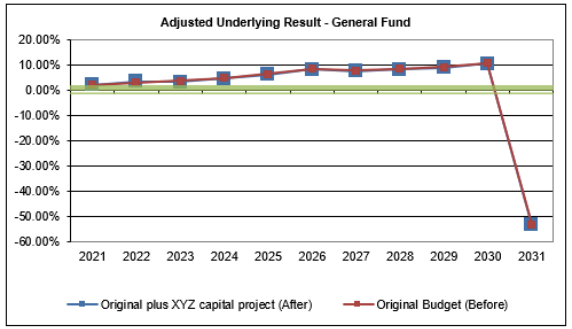
VIC Demo Council
10 Year Financial Plan for the Years ending 30 June 2031
KEY PERFORMANCE INDICATORS - GENERAL FUND
Scenario: Original plus XYZ capital project

		Current Year 2020/21	Projected Years 2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
Council's Target Benchmarks												
Financial Performance Indicators												
Adjusted Underlying Result	Snapshot											
	Actual Ratio	2.20%	3.60%	3.31%	4.59%	6.17%	8.21%	7.56%	8.32%	8.97%	10.47%	-53.27%

Within green benchmark (green min and/or green max)
Within amber benchmark (amber min and/or amber max)
Not within benchmark (amber min and/or amber max)

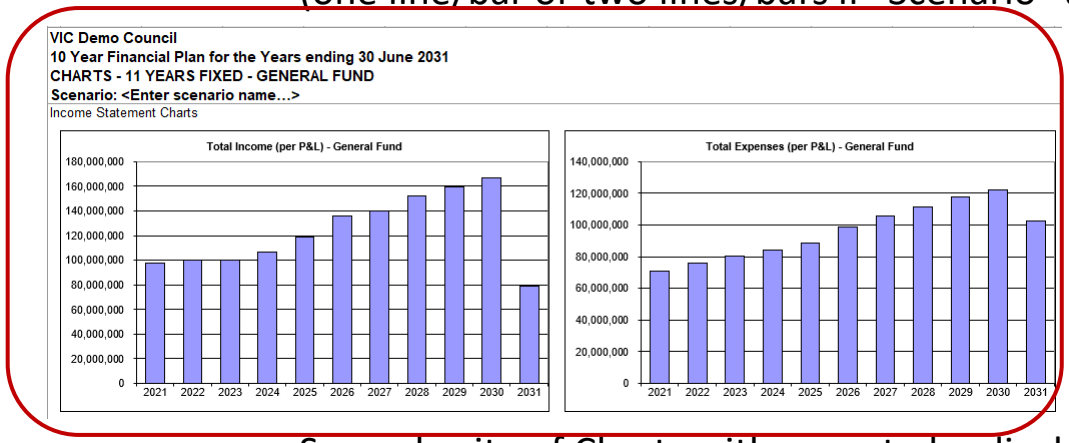
Within green benchmark
above green maximum and below amber maximum
below green minimum and above amber minimum
above amber maximum
below amber minimum

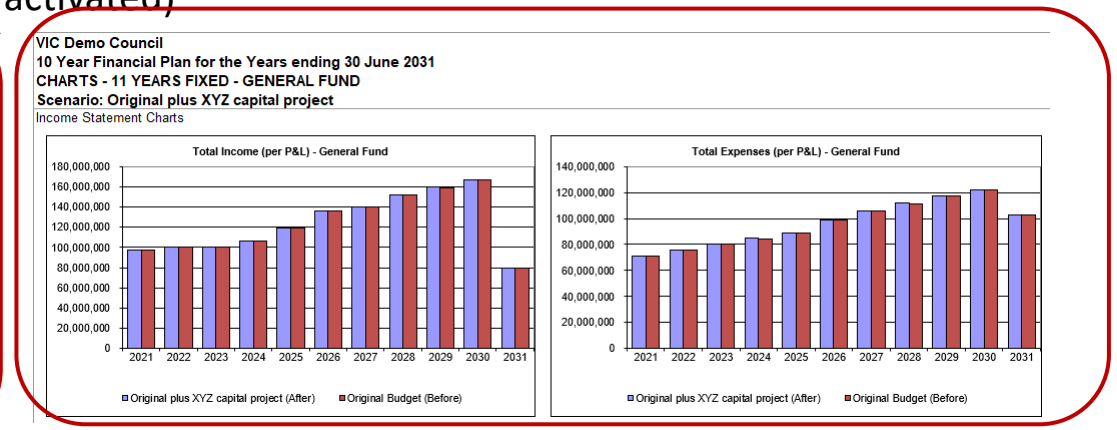
VIC Demo Council
10 Year Financial Plan for the Years ending 30 June 2031
CHARTS - 11 YEARS FIXED - GENERAL FUND
Scenario: Original plus XYZ capital project



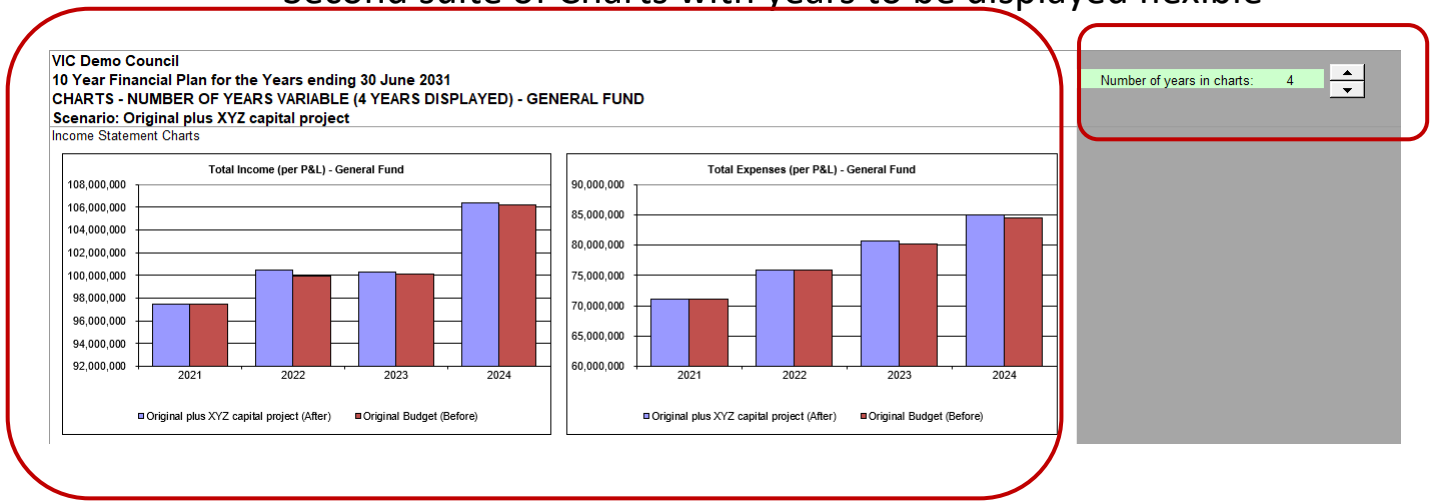
LGS – LTFP Features

- Suite of Charts for all indicators, selected income statement & balance sheet data displaying 11 years (one line/bar or two lines/bars if "Scenario" activated)





- Second suite of Charts with years to be displayed flexible

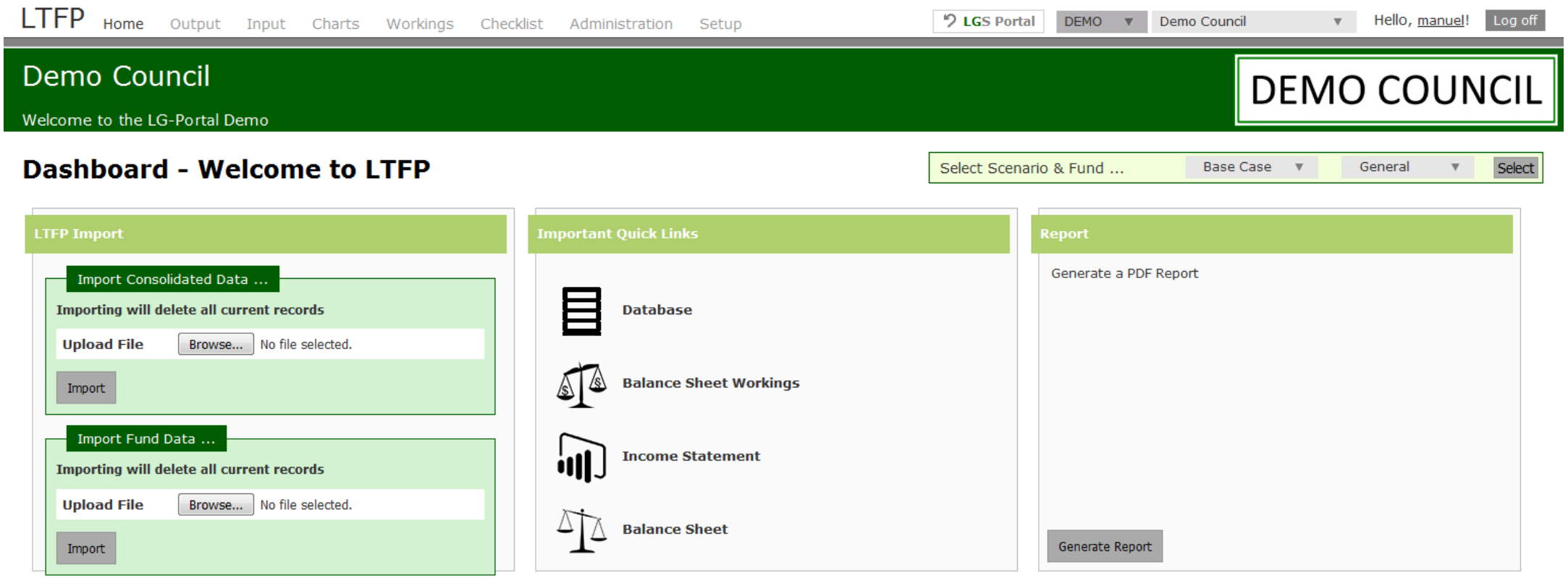


LGS – LTFP Features

- Flexible indexation - % & $ amounts, recurrent & one-off, population
- Quarterly budget review variations can be added to LTFP
- Reporting for business units
- Loan schedules
- Visibility of financial statements
- Training / Manual / How others are doing it
- LG Solutions look after the annual rollover process (historical data, review for inconsistencies, TY vs LY Primary Statements – i.e. what has changed based on Actuals vs Forecast)

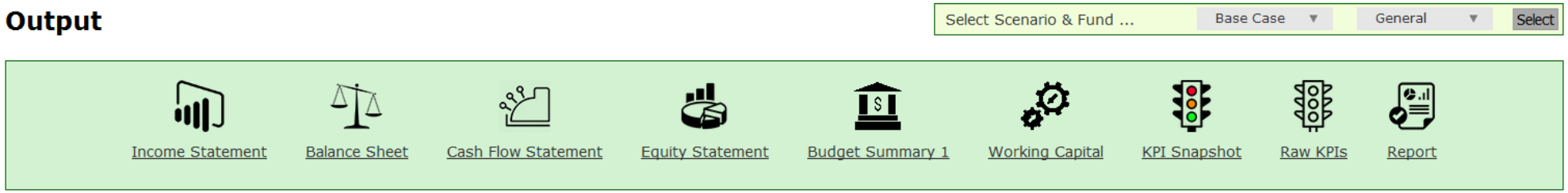
LGS – LTFP Cloud version (WIP)

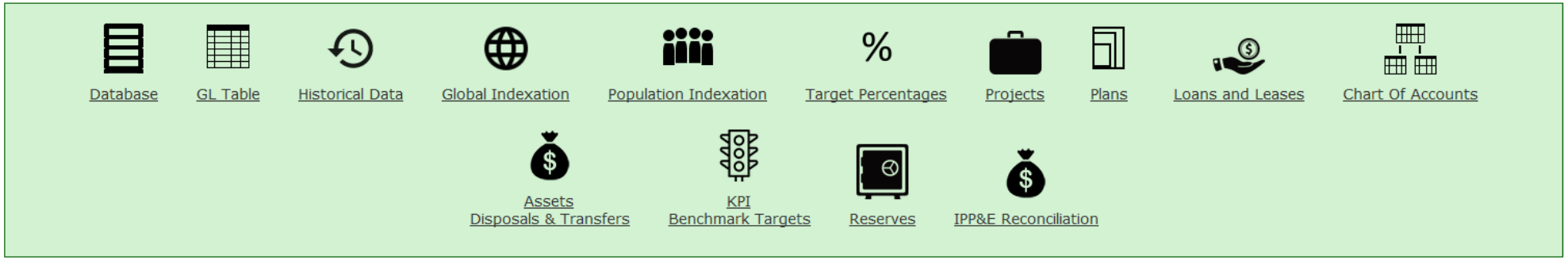
- User defined number of future years (e.g. out to 30 years)
- Multiple Users

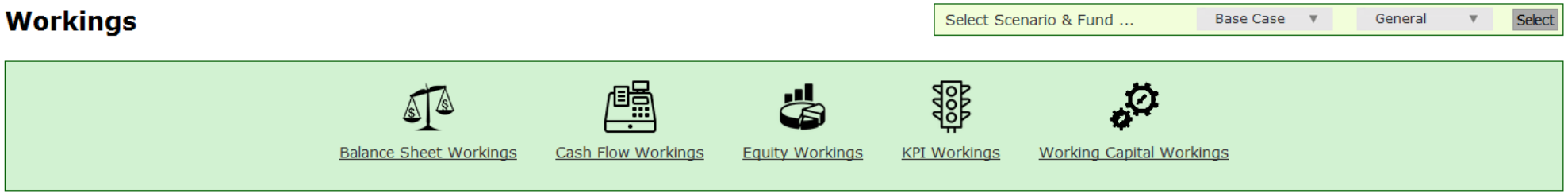


LGS – LTFP Cloud version (WIP)

- Easy to navigate







LGS – LTFP Cloud version (WIP)

- Compare balances year to year

Income Statement

Copy | Amounts | $ change | % change

INCOME STATEMENT - General Fund	Actuals 2014/2015	Current Budget 2015/2016	Projections 2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	2,725,000	2,911,343	2,989,940	3,079,370	3,171,460	3,266,604	3,364,602	3,465,540	3,569,506	3,676,591	3,786,889	3,900,496
User Charges & Fees	7,279,000	6,996,142	7,502,894	7,327,785	7,506,686	7,694,353	7,886,712	8,083,880	8,285,977	8,493,126	8,705,454	8,923,091
Interest & Investment Revenue	246,000	226,430	219,610	254,690	246,350	257,808	270,406	284,849	300,087	316,168	333,138	351,050
Other Revenues	255,000	159,640	162,500	235,890	238,960	244,934	251,057	257,334	263,767	270,361	277,120	284,048
Grants & Contributions provided for Operating Purposes	5,560,000	3,880,679	4,173,119	4,025,290	4,102,385	4,204,945	4,310,068	4,417,820	4,528,265	4,641,472	4,757,509	4,876,447
Grants & Contributions provided for Capital Purposes	3,723,000	691,000	907,850	583,050	591,410	591,410	591,410	591,410	591,410	591,410	591,410	591,410

Income Statement

Copy | Amounts | $ change | % change

INCOME STATEMENT - General Fund	Actuals 2014/2015	Current Budget 2015/2016	Projections 2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	2,725,000	2,911,343	78,597	89,430	92,090	95,144	97,998	100,938	103,966	107,085	110,291	113,607
User Charges & Fees	7,279,000	6,996,142	506,752	(175,109)	178,901	187,667	192,359	197,168	202,097	207,149	212,328	217,636
Interest & Investment Revenue	246,000	226,430	(6,820)	35,080	(8,340)	11,458	12,598	14,443	15,239	16,080	16,970	17,912
Other Revenues	255,000	159,640	2,860	73,390	3,070	5,974	6,123	6,276	6,433	6,594	6,759	6,928
Grants & Contributions provided for Operating Purposes	5,560,000	3,880,679	292,440	(147,829)	77,095	102,560	105,124	107,752	110,446	113,207	116,037	118,938
Grants & Contributions provided for Capital Purposes	3,723,000	691,000	216,850	(324,800)	8,360	-	-	-	-	-	-	-

Income Statement

Copy | Amounts | $ change | % change

INCOME STATEMENT - General Fund	Actuals 2014/2015	Current Budget 2015/2016	Projections 2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	2,725,000	2,911,343	2.70%	2.99%	2.99%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
User Charges & Fees	7,279,000	6,996,142	7.24%	(2.33%)	2.44%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Interest & Investment Revenue	246,000	226,430	(3.01%)	15.97%	(3.27%)	4.65%	4.89%	5.34%	5.35%	5.36%	5.37%	5.38%
Other Revenues	255,000	159,640	1.79%	45.16%	1.30%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Grants & Contributions provided for Operating Purposes	5,560,000	3,880,679	7.54%	(3.54%)	1.92%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Grants & Contributions provided for Capital Purposes	3,723,000	691,000	31.38%	(35.78%)	1.43%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

LGS – LTFP Cloud version (WIP)

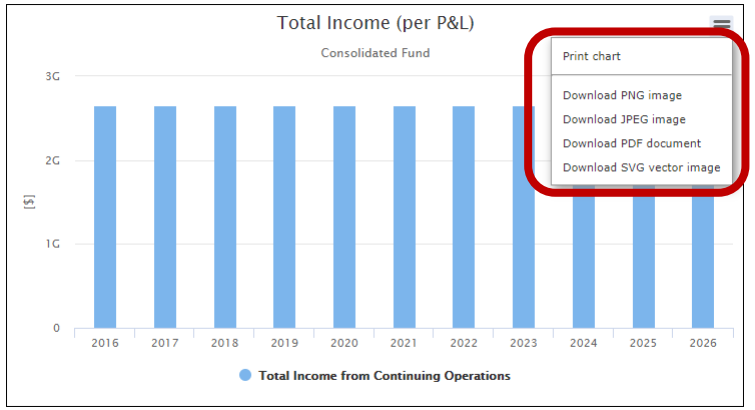
- Copy statements to Excel

INCOME STATEMENT

Copy | Amounts | $ change | % change

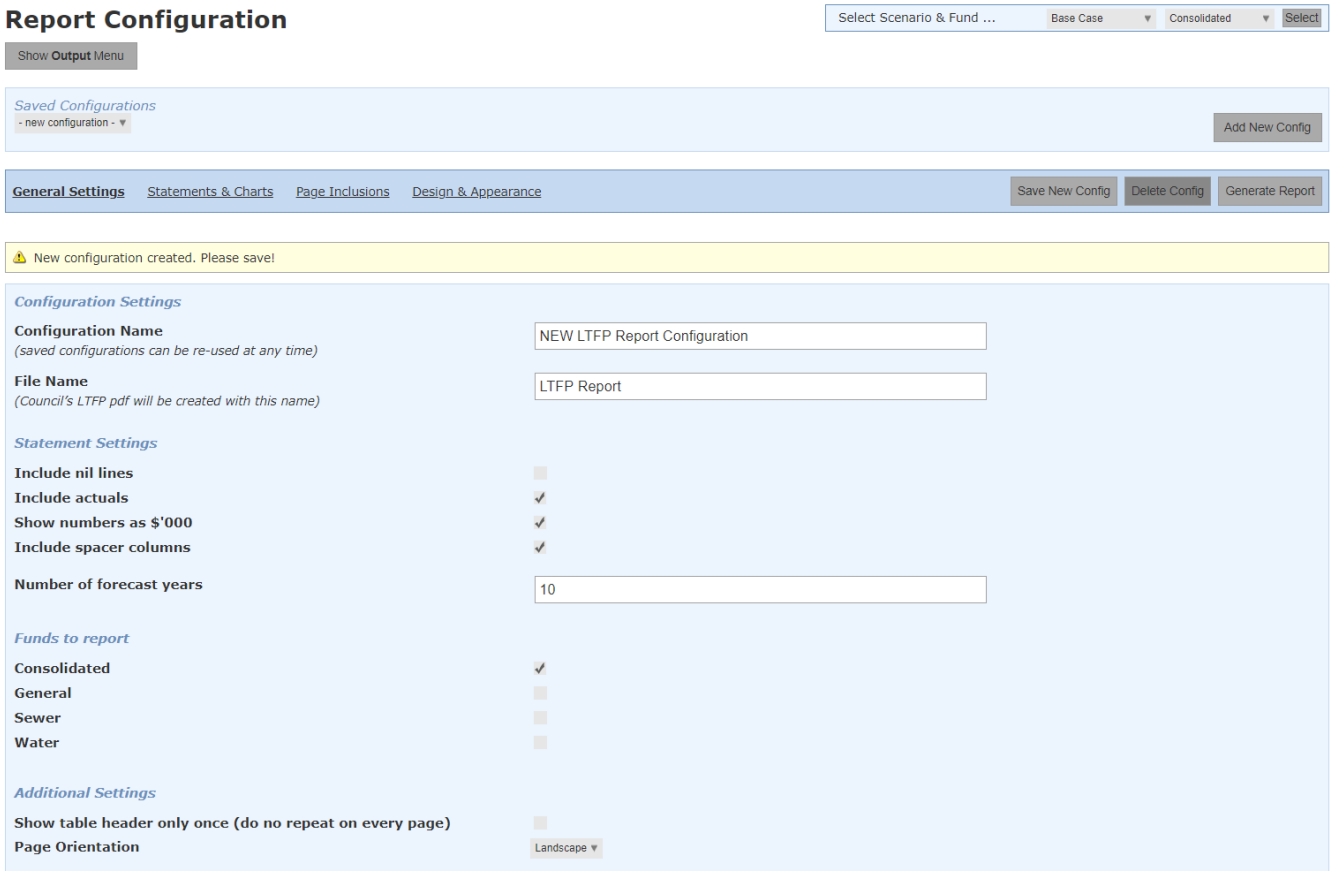
Consolidated Fund Base Case	Current Budget	Projections									
	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
Income from continuing operations											
Rates and annual charges	399,212,000	399,212,000	399,212,000	399,212,000	399,212,000	399,212,000	399,212,000	399,212,000	399,212,000	399,212,000	399,212,000
User charges and fees	301,395,600	301,395,600	301,395,600	301,395,600	301,395,600	301,395,600	301,395,600	301,395,600	301,395,600	301,395,600	301,395,600
Interest and investment revenue	303,098,400	303,098,400	303,098,400	303,098,400	303,098,400	303,098,400	303,098,400	303,098,400	303,098,400	303,098,400	303,098,400
Other revenues	203,011,600	203,011,600	203,011,600	203,011,600	203,011,600	203,011,600	203,011,600	203,011,600	203,011,600	203,011,600	203,011,600
Grants and contributions provided for operating purposes	510,840,000	510,840,000	510,840,000	510,840,000	510,840,000	510,840,000	510,840,000	510,840,000	510,840,000	510,840,000	510,840,000
Grants and contributions provided for capital purposes	702,895,200	702,895,200	702,895,200	702,895,200	702,895,200	702,895,200	702,895,200	702,895,200	702,895,200	702,895,200	702,895,200

- Save charts to different file types



LGS – LTFP Cloud version (WIP)

- Generate flexible pdf reports



LG Solutions

"partners in Council's financial data"

FinPro LTFP Sessions 2020

Questions ?

21 October 2020